



## Overview and Scrutiny Committee

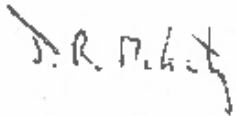
**Meeting: Monday, 25th September 2023 at 6.30 pm in Civic Suite, North Warehouse, The Docks, Gloucester, GL1 2EP**

<b>Membership:</b>	Cllrs. Field (Chair), Pullen (Vice-Chair), Durdey (Spokesperson), Ackroyd, Campbell, Castle, Dee, Evans, Hilton, Hudson, Hyman, Kubaszczyk, Sawyer, Toleman, Wilson and Zaman
<b>Contact:</b>	Democratic and Electoral Services 01452 396126 <a href="mailto:democratic.services@gloucester.gov.uk">democratic.services@gloucester.gov.uk</a>

### AGENDA

<b>1.</b>	<b>APOLOGIES</b>  To note any apologies for absence.
<b>2.</b>	<b>DECLARATIONS OF INTEREST</b>  To receive from Members, declarations of the existence of any disclosable pecuniary, or non-pecuniary, interests and the nature of those interests in relation to any agenda item. Please see Agenda notes.
<b>3.</b>	<b>DECLARATION OF PARTY WHIPPING</b>  To declare if any issues to be covered in the Agenda are under party whip.
<b>4.</b>	<b>PUBLIC QUESTION TIME (15 MINUTES)</b>  To receive any questions from members of the public provided that a question does not relate to: <ul style="list-style-type: none"> <li>• Matters which are the subject of current or pending legal proceedings or</li> <li>• Matters relating to employees or former employees of the Council or comments in respect of individual Council Officers.</li> </ul> <p>To ask a question at this meeting, please submit it to <a href="mailto:democratic.services@gloucester.gov.uk">democratic.services@gloucester.gov.uk</a> by 12 noon on Wednesday 20<sup>th</sup> September 2023 or telephone (01452) 396203 for support.</p>
<b>5.</b>	<b>PETITIONS AND DEPUTATIONS (15 MINUTES)</b>  To receive any petitions and deputations provided that no such petition or deputation is in relation to: <ul style="list-style-type: none"> <li>• Matters relating to individual Council Officers, or</li> <li>• Matters relating to current or pending legal proceedings.</li> </ul>

6.	<b>GLOUCESTERSHIRE AIRPORT - SEPTEMBER 2023 UPDATE</b> (Pages 5 - 18)  To receive an overview of Gloucestershire Airport's 10 Year Business Plan and 2023 finance update.
7.	<b>DATE OF NEXT MEETING</b>  Monday 2 <sup>nd</sup> October 2023 at 6.30pm in Civic Suite, North Warehouse.



**Jon McGinty**  
**Managing Director**

**Date of Publication: Friday, 15 September 2023**

## NOTES

### Disclosable Pecuniary Interests

The duties to register, disclose and not to participate in respect of any matter in which a member has a Disclosable Pecuniary Interest are set out in Chapter 7 of the Localism Act 2011.

Disclosable pecuniary interests are defined in the Relevant Authorities (Disclosable Pecuniary Interests) Regulations 2012 as follows –

<u>Interest</u>	<u>Prescribed description</u>
Employment, office, trade, profession or vocation	Any employment, office, trade, profession or vocation carried on for profit or gain.
Sponsorship	Any payment or provision of any other financial benefit (other than from the Council) made or provided within the previous 12 months (up to and including the date of notification of the interest) in respect of any expenses incurred by you carrying out duties as a member, or towards your election expenses. This includes any payment or financial benefit from a trade union within the meaning of the Trade Union and Labour Relations (Consolidation) Act 1992.
Contracts	Any contract which is made between you, your spouse or civil partner or person with whom you are living as a spouse or civil partner (or a body in which you or they have a beneficial interest) and the Council (a) under which goods or services are to be provided or works are to be executed; and (b) which has not been fully discharged
Land	Any beneficial interest in land which is within the Council's area.  For this purpose "land" includes an easement, servitude, interest or right in or over land which does not carry with it a right for you, your spouse, civil partner or person with whom you are living as a spouse or civil partner (alone or jointly with another) to occupy the land or to receive income.
Licences	Any licence (alone or jointly with others) to occupy land in the Council's area for a month or longer.
Corporate tenancies	Any tenancy where (to your knowledge) – (a) the landlord is the Council; and (b) the tenant is a body in which you, your spouse or civil partner or a person you are living with as a spouse or civil partner has a beneficial interest
Securities	Any beneficial interest in securities of a body where – (a) that body (to your knowledge) has a place of business or land in the Council's area and (b) either – i. The total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body; or ii. If the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which you, your spouse or civil partner or person with

whom you are living as a spouse or civil partner has a beneficial interest exceeds one hundredth of the total issued share capital of that class.

For this purpose, "securities" means shares, debentures, debenture stock, loan stock, bonds, units of a collective investment scheme within the meaning of the Financial Services and Markets Act 2000 and other securities of any description, other than money deposited with a building society.

NOTE: the requirements in respect of the registration and disclosure of Disclosable Pecuniary Interests and withdrawing from participating in respect of any matter where you have a Disclosable Pecuniary Interest apply to your interests and those of your spouse or civil partner or person with whom you are living as a spouse or civil partner where you are aware of their interest.

### **Access to Information**

Agendas and reports can be viewed on the Gloucester City Council website: [www.gloucester.gov.uk](http://www.gloucester.gov.uk) and are available to view five working days prior to the meeting date.

For enquiries about Gloucester City Council's meetings please contact Democratic Services, 01452 396126, [democratic.services@gloucester.gov.uk](mailto:democratic.services@gloucester.gov.uk).

If you, or someone you know cannot understand English and need help with this information, or if you would like a large print, Braille, or audio version of this information please call 01452 396396.

### **Recording of meetings**

Please be aware that meetings may be recorded. There is no requirement for those wishing to record proceedings to notify the Council in advance; however, as a courtesy, anyone wishing to do so is advised to make the Chair aware before the meeting starts.

Any recording must take place in such a way as to ensure that the view of Councillors, Officers, the Public and Press is not obstructed. The use of flash photography and/or additional lighting will not be allowed unless this has been discussed and agreed in advance of the meeting.

### **FIRE / EMERGENCY EVACUATION PROCEDURE**

If the fire alarm sounds continuously, or if you are instructed to do so, you must leave the building by the nearest available exit. You will be directed to the nearest exit by council staff. It is vital that you follow their instructions:

- You should proceed calmly; do not run and do not use the lifts;
- Do not stop to collect personal belongings;
- Once you are outside, please do not wait immediately next to the building; gather at the assembly point in the car park and await further instructions;
- Do not re-enter the building until told by a member of staff or the fire brigade that it is safe to do so.



# GAL PRESENTATION TO THE OVERVIEW AND SCRUTINY COMMITTEE

25<sup>TH</sup> SEPTEMBER 2023

# GLOUCESTERSHIRE AIRPORT

Gloucestershire has had an airport based at Staverton since 1931. Used as a training base during the Second World War, Gloucestershire Airport has today become a diverse operational airfield home to many aviation and associated businesses.

From pilot training to pleasure flights, from air ambulances to private jets, the airport is one of the busiest in the UK for movements averaging nearly 6,000 a month in 2023.

There are many job opportunities including skilled engineering positions, with an estimated 2,000 people employed across the businesses based at the airfield.





# OUR CUSTOMERS OFFER SERVICES TO



Page 7

- Air Ambulance and Police Aviation specialist equipment.
- Flight training:
  - Fixed wing
  - Rotary blade
- Air Traffic Controller Training.
- Aircraft Maintenance facilities
- Private charter
- Battery technology for commercial electric flight
- Owner managed services
- Pleasure flights
- Fly2Help Charity

# GAL MANAGING DIRECTOR

In June 2023 the Managing Director of Gloucestershire Airport resigned and in July a new Airport Director and Accountable Manager was appointed, Jason Ivey.

Jason has a proven track record of driving operational excellence and supporting growth in Aviation. Previous positions include aerodrome Inspector for the Civil Aviation Authority, Operations Manager at Farnborough Airport, Chief Fire Officer at Gatwick Airport, Airport Director at Cranfield Airport, Operations Director at London Southend Airport and most recently, Operations Director at London Oxford Airport.

The Airport Director's initial brief from the Chairman and Board was to focus on harmonising customer relationships, improving communication with staff, and making sure that the operation remained compliant and fit for purpose.





# TEN YEAR BUSINESS PLAN

The 10 year business plan was originally created in 2018 then addressed and updated in 2021 following Covid.

The plan has altered significantly in terms of the timing of the sale of CGX, the achievable sale proceeds of CGX, economic downturn and outlook.

Page 9  
A refresh is required in order to produce figures that can be relied upon.

The Business Plan work has already commenced on this with some priority areas already identified.



# THE BUSINESS PLAN

At a high level, the plan will include a focus on the property strategy where the airport can maximise its return with selling and developing various parts of the estate to support the ongoing operation of the airport.

The subject of scheduled aircraft services has been discussed many times, building on the fact that GAL did offer this service several years ago. The business plan is not considering scheduled services as a viable option moving forward due to its close proximity to Birmingham and Bristol Airports, and the associated costs and infrastructure development that would follow.

Page 10

Moving forward the business will focus on developing its core offering of:

- Business jet operations
- Professional and private flying training
- MRO (Maintenance, Repair and Overhaul)

This will be done in conjunction with several key strategic partners that are based and operating at GAL. Another area of this offering will be to extend its operating hours to be able to actively compete with similar type airport operators (London Oxford Airport and Biggin Hill Airport).

# FINANCE REPORT

The **Year End Accounts 2022/2023** are at draft stage a copy has been supplied to the Section 151's.

Headlines are:

- Turnover £5,195,109 an increase of £938,658 (was £4,256,451 in 2022).
- Gross Profit £714,587 an increase of £52,970 (was £661,617 in 2022).
- Profit before tax £175,140 compared to a loss in 2022 of £4,830,184 due to the old runway being written off.

We expect to have the final accounts submitted by the end of November 2023.



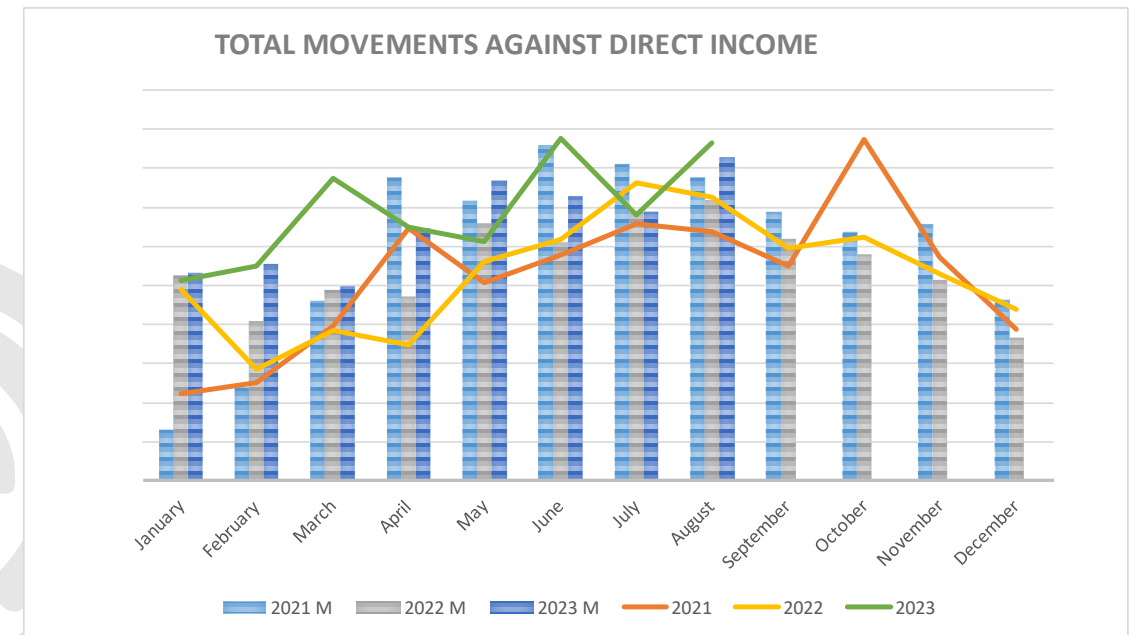
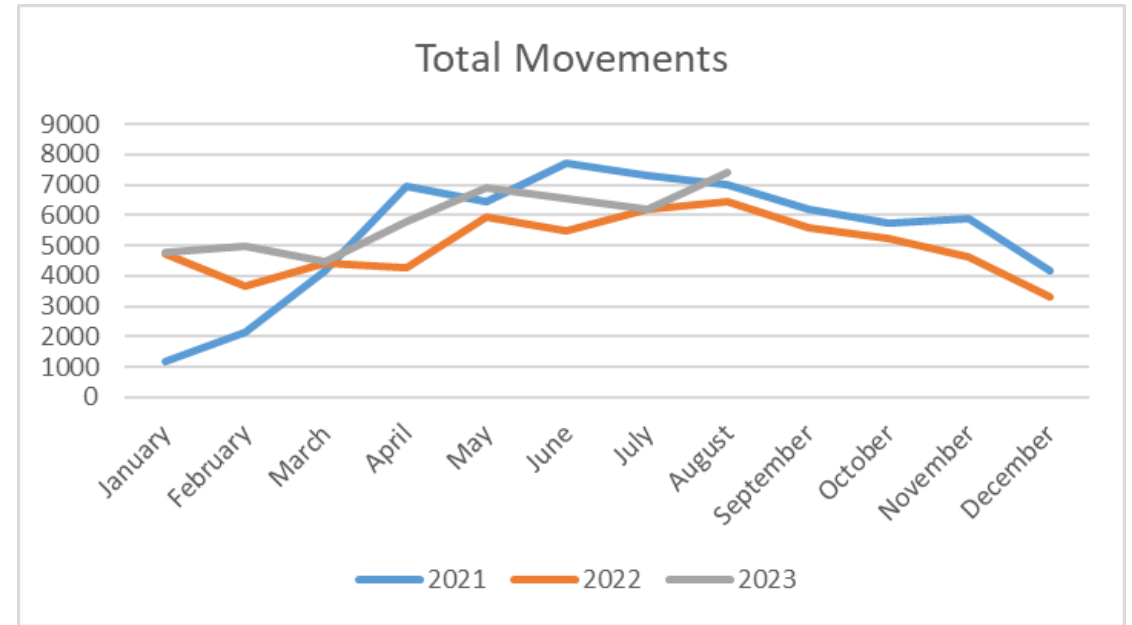
# FINANCE REPORT

Movement income analysis calendar years 2021 to August 2023.

Movements are increasing in 2023 back to near 2021 levels. 2022 was the year the runway was replaced and therefore understandably lower. Please see adjacent graph Total Movements.

Page 12

In the second graph you can see the movement income (the lines) against the movements (the blocks). As the graph demonstrates it is an improving picture with increased income generation from operational activities. This is in part driven by the increase of larger jet aircrafts and from increased flying school activities.



# GAL STAFFING

The Airport Director has undertaken a review of the Airport's current staffing structure and reinforced key areas of the business with new appointments.

- A Deputy Head of Operations who will support the Head of Operations in delivering a sustainable compliant airport operation.
- A HR Manager to assist the AD in preparing a HR Strategy and implement an employee support service as a matter of priority.
- Temporary Centrik (our SMS system) support to deliver improvements required by the CAP.

Page 13

Other appointments are currently being assessed to support the core aims of the business.





# CGX DEVELOPMENT UPDATE

- Work on CGX began October 2021 and has been on the market since June 2022. The economic downturn in the second half of 2022, together with increased costs of borrowing saw investors in the commercial property market become hesitant.
- Since January 2023 we have seen confidence return and received credible offers. Heads of Terms are being drafted presently for several parcels on the site.
- Disposal of the majority of the site is expected by the end of 2023.



# ENVIRONMENT

- LED lighting – the airport is replacing lighting with energy efficient solutions wherever practicably possible.
- Sewage plant – we are replacing the aging equipment to ensure greater efficiency and investigating a long term solution to connect to the main sewerage system.
- Energy Supply – we are out of contract with our electricity supplier in May 2024. Work has begun to identify a green supplier however the market is fluctuating rapidly at present making meaningful comparisons difficult.
- SAF – Sustainable Aviation Fuel is now available at Gloucestershire Airport. We do not hold stock and take has been nil so far as it is significantly more expensive.
- Work has begun to update our Green/Environmental policy in line with the business plan following the CLS Energy report completed.

Page 15







# QUESTIONS?

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# THANK YOU!

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<http://www.gloucestershireairport.co.uk>

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